2013-16 LISTED BUDGET

Savings achieved to date

Progress is Satisfactory

Risk of savings not being fully achieved

Known shortfalls or significant risk that savings will not be achieved

Total of Savings

		SAVING REQUIREMENT	Red	Amber
2015/17 No Ref	MTFP adjustment 14/15 growth £3.9m to £3m	900,000		
2015/17 Ref 2	Community Equip't - Improved efficiency	72,000		
2015/17 Ref 28ii	Day Care - Day Care Review	250,000	160,000	
2015/17 Ref 29	Adult Social Care - Social care services will be required to contain net demographic growth within existing budgets for the duration of the plan. The figure has been adjusted to reflect Cabinet's previous decision relating to the underachievement of the services 2014/15 budget savings requirement. This assumption will need to be kept under close scrutiny to ensure deliverability	1,000,000		
2012/13 E2.8	Area Finance / Finance Visiting Officers - Review	25,000		

T SAVINGS P	ERFORMAN	ICE AT AUGUST 2015
	15,576,050	
	8,520,396	
	2,178,550	
	2,883,650	
	29,158,646	
Green	Blue	Comment
	900,000	The Community Care budget has been reduced by this amount in 15/ closely monitored during the year to ensure deliverability of this saving
	72,000	Actions have been taken to ensure this saving is achieved. However t demand pressure on the community equipment budget in 2015/16 wit support due to the increased developments in Community Services
90,000		Negotiations are underway with the provider, however contractual noti on the amount saved in 2015/16
	1,000,000	The Community Care budget has not been increased in 15/16 for pote

1,000,000 The Community Care budget has not been increased in 15/16 for potential demographic growth. This budget will be closely monitored during the year to ensure deliverability of this saving

A proposed restructure will be presented to Trade Unions with the intention of then holding 25,000 open consultation with staff as soon as possible. It is anticipated that the full savings will be realised by March 2016, subject to consultation.

ANNEX A

5/16. This budget will be ng

r there is an increased vith more clients requiring

otice periods may impact

			Red	Amber
2013/14 E2.8	Area Finance / Finance Visiting Officers - Review	REQUIREMENT 75,000	26,400	
2014/15	Disabled Facilities Grant - Capitalisation	1,000,000		
2014/15 C12.5	Cash limit general non-pay budgets in 2013/14 and 2014/15 (retains £0.5m excessive inflation provision in each year and retains inflation for specific contracts)	3,250,000		
2014/15 F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	261,000		261,000
2015/17 Ref 25	General inflation provision - Remove general inflation provision set in MTFP at 2%. This will require all services to deliver general efficiency in the delivery of all services	2,180,000		
2015/17 Ref 27	Levies - Merseyside Waste and Recycling Authority and the Integrated Mersey Transport Authority have been requested to support the Council by finding 10% efficiency savings in setting their budgets for 2015/16/17	1,700,000	509,150	
2015/17 Ref 28i	Review of previous budget assumptions and implications of previous budget decision - The estimates of the financial implications of all budget decisions have been reviewed in the light of implementation of options and subsequent changes in service demand. The original Medium Term Financial Plan can be revised to take account of this updated information.	765,000		

Green	Blue	Comment
48,600		This £75k saving has been deferred from 2013/14 as part of the requir saving D 1.38 Social Care Subsidies. A proposed restructure will be pr Unions with the intention of then holding open consultation with staff a is anticipated that £48.6k will be realised by March 2016, subject to co have already indicated to the Senior Leadership team that there will be £26.4k under-achievement of this saving in 2015/16 and have request saving is deferred for another 12 months on the understanding that the realised in 2016/17, but this would be subject to further efficiencies bein change to processes and development of systems.
1,000,000		Depends on sufficient alternative resources being identified.
	3,250,000	Budget reduced. Only risk is if departments cannot remain within cash to excessive inflationary increases, e.g. utilities costs.

This is a Council wide saving which impacts on all VCF budgets, and cannot therefore be achieved in full from Commissioning and Neighbourhood Coordination. The saving will impact on the Council wide VCF review which is forecast to take effect in 2016/17.

- 2,180,000 Budget Provision reduced.
- 1,190,850 MRWA Levy did not reduce (although Transport Levy reduced by more than anticipated to partially offset this). Full saving (additional £2m reduction in 2016/2017) will need to be discussed with levying bodies.
- 765,000 Budget provisions reduced for Corporate Items. £136,000 relates to Building Maintenance recharges to Capital.

uirement to achieve presented to Trade as soon as possible. It consultation. Officers be an approximate sted that this residual he full saving will be being realised from the

ash limited budgets due

		SAVING REQUIREMENT	Red	Amber
2015/17 Ref 95	New Options - Funding of highways, ICT and other developments from capital resources	1,000,000		
2015/17 Ref 97a	New Options - Remove the discretionary support to Parish Councils for Council Tax Reduction Scheme	25,000		
2015/17 Ref 98	Budget Planning Assumptions - Management Arrangements	300,000		
2012/13 C5.1	Children in Care - Reduce Care Package Costs	396,000	396,000	

2014/15	Review pathway of support for children with additional needs to increase effectiveness and efficiency	400,000	
2014/15 D1.7	Social Care Commissioned Services - travel efficiencies	100,000	
2014/15 E2.1	Review of the Commissioning of all residential care beds	600,000	395,000

2014/15 1.4	Customer Access Point	250,000	250,000
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Green	Blue	Comment
1,000,000		Will be achieved subject to identification of suitable relevant expenditure

25,000 Parishes notified and payments reduced.

300,000 First stage of Senior Management Restructure completed from which saving will be achieved.

This saving (£396k) is part of a £1.188m saving proposal phased over 3 years commencing 2012/13. It was very much in line with the Department's strategy to reduce our reliance on children placed in high cost Residential Care/Independent Foster placements and move them towards less expensive In-House Fostering with better outcomes for the child. The Department has made, and is continuing to make progress in this respect. However, Government policy and Family Court practice has been to increase the speed and number of children achieving permanence through Adoption; Special Guardianship and Residential Orders. There is an ongoing financial support associated with this practice, which has led to a significant financial burden on the Authority. Special Guardianship Orders overspent by £634k and Adoption Allowances by £148k in 2014/15, the latter of which was partially offset by one-off Adoption Reform Grant. These areas are forecast to overspend in 2015/16. *The number of Looked After Children currently stands at 461. These savings assume LAC numbers remaining at 400.

- **400,000** Achieved This is based on a Health Contribution of 25% of the total cost of the new Respite Service
- **100,000** Achieved Saving comes from work done via the restructured social care sections from 3 budget areas - reduced family support / Residency Orders / Care Matters
- **205,000** This was part of a £1m saving phased over two years. Year 1 (2013/14) was set at £400k and was fully achieved through a restructure of In House Residential care. The balance (£600k) was for achievement in 2014/15 and was to be partially met from ongoing savings arising out of the In House Residential review (£305k), with the remainder (£295k) to be met from savings around Social Care Residential Agency Placements. In respect of the In House Residential saving, this was achieved except for £100k which was due to unexpected additional pay costs at Springbrook paid in October and in respect of overtime/relief staff for all homes. In respect of the Social Care Residential Agency placement saving, none of this was achieved as there was an overspend against the budget of £573k in 2014/15. There is currently a £1.37m projected overspend on Social Care Residential Agency placements in 2015/16.

*The number of Looked After Children currently stands at 461. These savings assume LAC numbers remaining at 400.

Work ongoing to identify and allocate savings.

ure through the year.

		SAVING REQUIREMENT	Red	Amber
2015/17 Ref 13	Learning Support - LAC - Reduction in the LA budget	10,000		
2015/17 Ref 59	Outreach Respite Recovery - Restructure the delivery team	96,000		96,000
2015/17 Ref 60	Locality Assessment - Redesign of Common Assessment Framework team Implement a stronger Lead Practitioner model Implementation of electronic –common assessment framework (E-CAF)	72,000		
2015/17 Ref 64	Children's administrative support - Service redesign	43,000		
2015/17 Ref 97b	Budget Planning Assumptions - Review of services for vulnerable children	350,000	350,000	
2014/15 E2.6	Central Support	202,000		
2014/15 I1.3	Financial Assessments	250,000	250,000	
2015/17 Ref 11	Procurement - Reduction in non- staffing expenditure	16,000		
2015/17 Ref 7	Commissioning - Decrease in non-staffing expenditure	36,000		
2015/17 Ref 55	Client Contribution - Restructuring and integrating the above service with the specialist Substance Misuse Housing and Welfare Rights Team	54,000		
2014/15	Area Committees - Reduce from 7 to 3	5,000		

Green	Blue	Comment
	10,000	Achieved
	72,000	This team is now part of the Community Adolescent Service and the b currently being considered. Likely saving will not be achieved until Ma Achieved
43,000		The 2015/16 of £43k saving is currently 'not yet achieved but in progres administrative support structure has been completed and proposals for currently being prepared, which if approved (and subject to consultation achieving the total saving of £63k (£20k in 2016/17). It is anticipated to restructure will be presented in late November 2015. Likely to be unachievable - residential agency budget forecast to be sin
202,000		Through a reorganisation of Support and Development Services the s achieved, although this will need to be reprofiled against the original p consultation and review with Service Directors' and Heads of Service
		Work ongoing to identify and allocate savings.
16,000		This can be removed from the budget and is achieved.
	36,000	Actions have been taken to ensure this saving is achieved
54,000		A proposed restructure will be presented to Trade Unions with the inter- open consultation with staff as soon as possible. It is anticipated that realised by March 2016, subject to consultation.
5,000		Anticipated that saving will be achieved from Democratic Services Bu

budget reduction is arch 2016

ress'. A review of the for a restructure are ion) will result in that the proposed

significantly overspent.

saving is on target to be proposal, following e

tention of then holding at the full savings will be

udget

		SAVING REQUIREMENT	Red	Amber
2014/15 C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks (saving requirement £50,000)	19,000	19,000	
2014/15 F1.5	Parks and Green spaces - Increase Fees - allotments (saving requirement £40,000)	15,000		
2015/17 Ref 35	Libraries - Review of operation and management of libraries including book fund and opening times	200,000		60,000
2015/17 Ref 39	Neighbourhoods - Reduction and re-prioritisation of activity	150,000	20,000	
2015/17 Ref 44	Parks Maintenance - Botanic Gardens Shop Closure	15,000		
2015/17 Ref 46	Parks Maintenance - The recharging of the cost of statutory checks to sports pavilions and repairs and maintenance of sports pavilions and associated hard infrastructure to sports	15,000		
2015/17 Ref 47	Further Changes in Style and Standards of Parks Management - Further Changes in Style and Standards of Parks Management	80,000	30,000	
2015/17 Ref 48	Parks Maintenance - Reduction in GM Contracts	60,000	30,000	
2015/17 Ref 58	Youth Offending Team - Merge services and potential to reduce management capacity	120,000		
2015/17 Ref 72	Arts - Review management and opening times at the Atkinson	120,000		60,000
2014/15 C12.1	Learning and Development	50,000		
2014/15 C12.2	Increased housing benefit grant from reduced error rates	250,000		

Green	Blue	Comment
		This relates to the grounds maintenance contract and savings to be a indexation increase. For the first time in a number of years there was so the saving could not be achieved.
15,000		Of the £40k savings requirement in 2014/15 – only £25k was achieved period required for fee increases for allotment holders. The full £15k s expected to be achieved this year.
	140,000	Review completed and implementation started on 5th May 2015. Due will be a reduced saving in 2015/16, but the saving will be achieved in
	130,000	£130,000 has now been achieved - the remaining £20,000 will not be
15,000		The 2015/16 phased saving has been overachieved due to early imple appropriate solution, part of 2016/17 phased saving will be achieved o
15,000		Saving likely to be achieved during 2015/16 subject to no decrease in income from user groups
50,000		This saving cannot be fully achieved until the parks have been redesign changes have been implemented, it is envisaged that a part saving of in 2015/16 with the remaining £30k in 2016/17.
30,000		This saving is based upon a contractual arrangement which will result achieved over the two year (2015/17) budget period.
	120,000	Achieved
60,000		Review completed and implementation started on 5th May 2015. Due will be a reduced saving in 2015/16, but the saving will be achieved in Increasing income will be a challenge. This is on target and should be won't be achieved this year – about £40k slippage – because staff sav to when the savings were agreed.
50,000		Saving is likely to be achieved.
250,000		Anticipated that saving will be achieved from prescribed area.

achieved on the as no positive indexation

ved because of the notice saving is therefore

ue to notice periods there in full in future years.

be achieved until 2016/17

olementation of an I during 2015/16

in use and full recovery of

signed and contractual of £50k will be achieved

ult in a £30k saving being

ue to notice periods there I in full in future years. be green. Full saving savings aren't full year due

		SAVING REQUIREMENT	Red	Amber
2014/15 E4.1	Learning and Development (saving requirement £75,000)	16,000		16,000
2014/15 E4.2	Review of Corporate Support Services (saving requirement £114,000)	20,000	20,000	
2015/17 Ref 19	Finance - Reduced debt management charges	390,000		
2015/17 Ref 28b	Reduced accommodation costs - Lease on Houghton Street	76,000	76,000	
2015/17 Ref 67	Property Management - Closure and disposal of operational properties	60,000		
2015/17 Ref 80	Learning & Development - Reduction in activity associated with learning and development	80,000		80,000
2015/17 Ref 81	Personnel - Reduction in Personnel resource and efficiency savings	100,000		
2013/14	Management fee reduction - Formby Pool Contract	50,000	50,000	
2014/15 C10.2	Eze Fitness contract - terminate	18,000		
2015/17 Ref 20	Health Protection and Infection Control - Efficiency following re- procurement of service	52,000		
2015/17 Ref 26	Additional public health grant - Utilise increase in the public health grant to support the ongoing delivery of the Council's Health and Well Being strategy priorities	544,000		
2015/17 Ref 52- Revised	New Options - Review of the CHAMPS service - improved commissioning across Merseyside; reduced social marketing activity and reduction in support for health protection.	28,000		

Green	Blue	Comment
		Charging regime now in place from April 2015 after Learning and Dev approval exact figure to be achieved dependent upon take up of places
		£20,000 of original saving not achievable.
390,000		On Target
		Saving unachievable as it is a duplication of 2015/16 Saving Ref 67 (£
60,000		On Target
		Amalgamation of budgets to take place, Employee VER/VR and Appre subject to Finance assistance
100,000		Achieved
		Independent review has taken place and the results have indicated the take place with a view to revising the Contract Management fee. These progressing.
	18,000	Saving will be achieved in 2015/16
52,000		Savings have been identified and can be met in 2015/16
	544,000	SLT Paper approved to use the 2014/15 public health grant support th of Health Trainers over 3 years on a non recurrent basis. The Public 2015/16 has been allocated to the efficiency savings. This target has
28,000		The saving has been identified and agreed within 2015/16.

evelopment Board

(£60k).

prenticeship charging

that discussions should ese discussions are

the co - commissioning lic Health grant for **has been met.**

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 53	Sports Leisure - Review and Restructure Management/Administration/Oper ations including deletion of Service Manager post. Retender direct debit collection. Reduce agency payments. Energy efficiency.	470,000		54,450	20,000	395,550	Review and restructure completed and implemented on 5th May. Due to will be a reduced saving in 2015/16, but the saving will be achieved in f
2015/17 Ref 73	Sports Leisure- Active Sports - Increase in income due to increased charges and new programmes	84,000		54,000	20,000	10,000	Charges increased on 1st April. Programmes started at the beginning on July, with good attendances.
2015/17 Ref 74	Sports Leisure Aquatics - Maximise pool time at Meadows offering more swimming lessons to meet demand	36,000		5,000	26,000	5,000	Some increase in demand already, but needs to ne monitored over the
2015/17 Ref 75	Public Health-Internal restructure to reflect the need to strengthen the influencing role of the team, and reduced need for commissioning capacity	316,000			316,000		Public Health have restructured the existing 2014/15 team and efficient identified and met for 2015/16.
2015/17 Ref 83	Integrated Wellness - Integration of Lifestyle services	1,500,000		500,000	1,000,000		We have achieved savings of £981,277 through decommissioning a nu target of £1.5 million has not been achieved as anticipated last quarter. have not been realised due to the delay in completing the VCF review.
2015/17 Ref 84	Substance Misuse - Reduction in Substance Misuse spend	300,000		56,100	243,900		Public health has achieved a direct saving of £243,900 against target or savings have not been achieved as anticipated at last quarter due to the the VCF review and agreed staffing savings being assigned to other co
2015/17 Ref 85	Affordable Warmth - Cessation of SEARCH scheme and Easier Breathing Project	54,000			54,000		The funding has been ceased and public health can confirm savings tai 2015/16.
2015/17 Ref 87	Public Health - Reduction in funding for commissioned intelligence work	50,000			50,000		Efficiency savings have been identified and public health can confirm ta 2015/16.
2013/14 D1.25	Re-financing the Mersey Forest subscription to make a saving on the revenue budget; accept voluntary reduction in working hours from two staff; and make further savings in supplies and services	18,650				·	The commitment to pay an £18,650 annual subscription for the Mersey March 2015. Until that point the saving was identified as being unachiev subscription has been renegotiated to a lower figure which can be contareduced 2015/16 budget. The saving will therefore be made in full.

ue to notice periods there in full in future years.

ng of the schools holidays

he year.

ency savings have been

number of services. The ter. Savings identified w.

et of £300,000. Additional o the delay in completing r council budgets.

target has been met for

n target has been met for

sey Forest ended in hievable. In 2015/16 the ontained within the fully

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2014/15 D1.9	Budget re-alignment of salaries to be funded from grants, contracts and reserves	116,000	116,000				A Review of the Economic Development Service recommended that this reclassified to 'Red' as part of a wider restructuring & refinancing to allo bridge a funding gap until new sources of funding, including the next Eucome on-line in the current financial year. The non-achievement of this sinfluenced by historic budgets which have been deleted, but where current including the £32k annual subscription to the Local Enterprise Partnersh paid.
	Tourism - Revised estimate following policy decision	27,000		27,000			Currently tendering new concessions that should generate income to me requirement. However we may receive a reduced income from the Pier f make a substantial loss on the ice cream licence agreement for Kings G 20k). This potential loss of income needs to be factored into any judger to achieve the saving. Consequently there remains a risk that the saving achieved.
	14-19 Services - Changes to commissioning arrangements for Information, Advice & Guidance	80,000				80,000	Achieved
2015/17 Ref 91	Tourism - Additional income from events	13,000			13,000		As the target is built around income generation, achievement is dependent response. To date, the events are ahead of the previous year so the add should be achieved. The fireworkds event, held at the beginning of Octor from favourable weather conditions and is likely to have an improved fin (compared to the 2014 event) of about £19K. Income levels will, however volatile and achievement of savings this year will not guarantee a similar years.
2013/14	Street Lighting - Review of lighting options	15,000	15,000				Pilot Street Lighting switch off scheme A565 and A59. This saving was in the increase in provider electricity unit rate charges in September 2013
2014/15	Street Lighting - Review of lighting options	49,000	49,000				This saving will not be achieved due to the increase in provider electricit September 2013. The scheme still delivered a reduction in energy need have resulted in an increase in the funding requirement.
2014/15	Investment & Infrastructure - Increase income from Network Management	12,000		12,000			The additional £38,000 income target for 2013/14 was speculative and t included one off payments which cannot be guaranteed. Indications are additional £12,000 income target will be achieved in 2014-2015, however wary that situations can vary year on year
2015/17 Ref 33	Highways Infrastructure - To continue for a further 2 years the reduction of £800k which was introduced as an annual saving in previous years	800,000				800,000	Funding deducted from budget
2015/17 Ref 33	Highways Infrastructure - Reduction in Highways Maintenance programmes to focus on preventative, critical and high risk works'	160,000				160,000	Funding deducted from budget

as not achieved due to 13

ricity unit rate charges in ed and no action would

nd this achievement are positive that the ever, we need to be

this saving proposal be allow the Service to European programme, nis saving is also urrent commitments, ership, continue to be

meet the 27k ier for 15/16 and will Gardens (worth over gement about the ability ving will not be fully

endent on market additional income October 2015, benefitted financial performance ever, remain potentially nilar outcome in future

		SAVING REQUIREMENT	Red	Amber
2015/17 Ref 49	Coast - Reduction to visitor and site management activities. Extension to the length of the life guard contract on reduced terms. Car-parking income charges	75,000		
2015/17 Ref 65	Highway management, development, design and safety - Changes to charges Service reorganisations	170,000		
2015/17 Ref 68	FCERM (Flood and Coastal Erosion Risk Management) - Reduction in service, Reduced response times. Reduction in works delivery	82,000		82,000
2013/14 C6.1	Commercial waste increased income	100,000		
2013/14 C6.4	Catering - Other catering activity (income target)	100,000		
2013/14 C6.5	Vehicle Management and Mtce - MOT Testing (income target)	7,600		
2013/14 D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	19,000		
2013/14 D1.32	Public Conveniences increase charges	40,000		
2014/15	Cleansing - Charge for Green Waste collections - A 2014/15 / 2015/16 proposal for an opt-in charge	1,000,000		
2014/15 C6.2	Public conveniences reviewed for efficiency savings	20,000		20,000

2014/15 C6.2 Public conveniences reviewed for **20,000** efficiency savings

Green	Blue	Comment
	75,000	The 2015/16 phased saving will be overachieved, part of 2016/17 pha achieved during 2015/16 due to early implementation of an appropria
170,000		Changes have been introduced and are being monitored, service cha Income to offset expenditure on Permits currently on target. Overall s target however income can fluctuate but will be monitored closely
		Allocation of funding to Capital plus reduction in revenue funding under revision delayed due to senior management review and confirmation funding. Progress expected to be made on this issue during quarter 3
100,000		Additional income was difficult to achieve in 2013/14 and 2014/15, in economic downturn across the private sector. An Officer post has be generating additional business opportunities to maximise potential ad income in 2015/16. In addition, new marketing and promotional syste
100,000		Saving is being achieved
7,600		£42,400 of total saving requirement of £50,000 achieved in 2013/14. operational therefore full saving expected to be achieved in 2015/16.
19,000		Due to the closure of a number of Council buildings there was a slight this saving target. However, new additional income and a review of the service should result in the achievement of the savings in 2015/16.
40,000		Savings were not achieved due to one off costs of fitting coin mechar that were previously provided free of charge. This reduction is being continues to be dependent on the level of maintenance and vandalism
	1,000,000	Saving achieved
		Covingo ware not achieved due to one off costs of fitting opin machan

Savings were not achieved due to one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. Savings may be achieved in 2015/16 but will be dependent on the level of maintenance and vandalism costs. Although charges have been increased / introduced, the financial benefit to the Council has been less than expected due to the relative ease of avoiding payment (particularly at busy periods). This issue is currently being reviewed.

20,000 This saving is being achieved in 2015/16 but continues to be dependent on the level of maintenance and vandalism costs.

ased saving will be iate solution.

nanges are on-going. savings currently on

dertaken. Service of ongoing CERMS 3

n part due to the general een dedicated to dditional sources of ems are in place.

Second MOT bay now

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nised doors at facilities achieved in 2015/16 but m costs.

		SAVING REQUIREMENT	Red	Amber
2014/15 C6.6	Careline Service/Security Force (income target)	75,000	75,000	
2014/15 D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	50,000		50,000
2014/15 D1.33	Cleansing Service - Reorganisation of workload and work patterns	25,000		
2014/15 F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items	60,000		15,000
2015/17 Ref 3	Burials and Cremations Service - Increased income as result of increased service activity	390,000		
2015/17 Ref 32	Street Cleansing - Further expand the use of electric vehicles and reduce the number of cleansing operatives delivering a manual service	360,000		
2015/17 Ref 4	Catering Services - Increased income as result of increased service activity	66,000		
2015/17 Ref 5	Commercial Waste Skips Services - Increased income as result of increased service activity	45,000		
2015/17 Ref 70	Public Conveniences - Closure of all public conveniences	60,000		60,000
2015/17 Ref 71	Bulky Items - Increasing collection charge from £7.50 to £10 per collection	48,000		
2015/17 Ref 8	Sefton Care Line and Sefton Securities - Increased income as result of increased service activity	238,000		238,000

Green	Blue	Comment
		Some additional income has been achieved so far, and whilst there is downturn, it is expected that these services will continue to generate s to meet budgetary requirements in the future. However, there is a pre a Direct Debit collection system to meet customer expectations and a development of income generating opportunities, however this system and as such these income generating opportunities have yet to be ac
		Due to the closure of a number of Council buildings this saving target This will be reviewed further over coming months.
25,000		On track to be achieved.
45,000		It is expected that the service will recover at least £45k of this, and pla developed to try and address the projected £15k shortfall by year end
390,000		This saving should be achieved subject to continued demand for fune
360,000		The whole Street Cleansing Service is currently being reviewed in terr deliverability. At this stage it is expected that the full required saving the year.
66,000		The planned increases in service activity over the coming year will en additional income to be generated.
45,000		The Commercial Waste Service continues to develop additional externed new external contracts. As such, it is expected that the additional inclusion achieved during the coming year.
		Closure of the public conveniences is to be achieved on a phased bas period. Plans continue to be developed with a view to deliver the ope conveniences at no cost to the Council.
48,000		The new increased charge, coupled with the return of previously lease subsequent reduction in transport costs, should deliver the required s
		Additional income is being achieved via additional external activity rel alarms and CCTV installations. However, there is still a need to defin work which can provided via Sefton Arc and also to develop the busin increasing requirements for the use of Assistive Technology in all rele work teams, re-ablement work, etc. This will have a positive impact u opportunities for the Council but will require further development as the

is a general economic sufficient opportunities ressing need to introduce assist with the m is yet to be introduced, chieved.

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sed vehicles and the saving by year end.

lating to fire and intruder ne the scope of internal ness model to meet the evant areas via social upon income generating he year progresses.

2015/17 Ref 88	Catering - To increase the charge	SAVING REQUIREMENT 200,000	Red	Amber 200,000
	for each meal by 10p in September 2015 (start of the school term) and by a further 10p from September 2016			
2015/17 Ref 89	Building Cleaning - To increase fees and charges to schools	70,000		70,000
2015/17 Ref 90	Commercial Waste - To increase fees and charges	10,000		
2015/17 Ref 93	New Options - Increase Cremation and Burial Fees by 5% above inflation	150,000		
2015/17 Ref 28i	Building Maintenance - Recharge Salaries to Capital Schemes	136,000		
2015/17 Ref 37	Housing Standards - Reduction in housing enforcement services including cessation of corporate illegal traveller sites co-ordination	40,000		40,000
2015/17 Ref 40	Planning - Realign and reduce revenue budgets – including consultancy budgets	72,000		
2015/17 Ref 41	Planning - Increase in income across parts of the service Development Management, Building Control, and Technical Support [land charges] in light of economic forecast	130,000		
2015/17 Ref 43	EEMS (Energy and Environment) - Reduction in Carbon reduction service and community energy service	42,000		
2015/17 Ref 9	Home Improvements DFG - Re- profiling the allocation of costs and increasing the level of recharges	10,000		
2015/17 Ref 92	New Options - Funding revenue consequences of planning projects from Section 106	500,000		

Green	Blue	Comment
		The increase in the price of a school meal has been designed to gene of additional income. It is expected that there will be no negative effect up. However, this can only be clarified once the new price is introduce implementation in September there should be more certainty that the met by year end.
		Contract fees and charges are being increased across all external co Building Cleaning Service. As clients renew each contract there will the the required level of additional income will be generated by year end.
10,000		Fees and charges have been increased accordingly and it is expecte Waste Service will provide the necessary increase in income by year
150,000		Fees have been increased and this saving should be achieved subject for funeral services
136,000		On Target
		One Technical Officer post has been deleted from the establishment will achieve the financial saving required. The saving was linked to an cease corporate illegal traveller site co-ordination services. This has Services, who indicate that the Council has a legal obligation to provi service. It has therefore been proposed to increase a member of the from 28 to 36 hours - the cost of this will be offset by an increase in in pitches at the Gypsy site, however this cannot be guaranteed.
	72,000	Achieved
130,000		On Target
	42,000	Reduction of discretionary spend budget, deletion of post, use of externation savings target achieved.
10,000		Budget adjusted to reflect level of HIS fees being charged
500,000		Will be achieved subject to identification of suitable relevant expendit

nerate the required level fect on school meal take uced. Following this he income target will be

ontracts operated by the be more certainty that

ed that the Commercial r end.

ect to continued demand

t and other adjustments an 'approved proposal' to been reviewed by Legal /ide this, or similar, e team's working week income from 4 new

ternal funds = yr1 & 2

iture through the year.

		SAVING REQUIREMENT	Red	Amber
2014/15	Parking - Strategic Review of Parking	100,000		
2014/15 D1.30	Built Environment - Pest Control - introduction of a charge (saving requirement £10,000)	1,500	1,500	
2015/17 Ref 1	Registration Service - Increased income as result of increased service activity	54,000		
2015/17 Ref 12	Member's Allowances - Reduce the budget provision for Members Allowances –as agreed by the Council on 5 July 2012	35,000		
2015/17 Ref 21	Civic Services - Civic Services (Attendants) – Voluntary Redundancy	20,000		
2015/17 Ref 23	Trading Standards - Deletion of vacant post and reduction in supplies / services	114,000		
2015/17 Ref 24	Democratic Services - Voluntary reduction in support staff hours	14,000		
2015/17 Ref 42	Trading Standards - General reduction in enforcement activity. Limit resident service request response	55,000		
2015/17 Ref 50	Environmental Health - Reduction in front line environmental health regulatory services. Reduction in pest control services but retain full rat control service	200,000		
2015/17 Ref 6	Coroners - Shared service agreed cost reduction due to completion of mortgage	24,000		
2015/17 Ref 66	Parking - Review of service and charging regimes	180,000	180,000	

2015/17 Ref 69 Regulatory Services Support - 24,000 Reduction in administrative support due to changes in working practices and increase to online services

Green	Blue	Comment
100,000		Phase 1 of review complete. Proposals relate to charging, technologi replacement of equipment. Due to recent Court case further legal and required. Budget Council on 6th March 2014 agreed to reduce this sa £100k. The income target for 2014/15 has been achieved.
		2014 - 15 £1.5k of £10k income target not achieved . Target is also u 2015/16
54,000		This saving should be achieved subject to continued demand for wec
35,000		On Target
20,000		On Target
114,000		On Target
14,000		On Target
	55,000	Deletion of two posts. Budget adjusted.
50,000	150,000	Discretionary spend budgets reduced, vacancies deleted & proposed departures agreed by ECP.
	24,000	Saving achieved
		The £180K is made up of two elements. £80K is achievable following car park charges. However the time frame for that being achieved has become fully effective in 2016/17. £100k relates to a proposal to cease charges at both Bootle and Dunes Leisure Centres. Due to a range of expansion of capacity at these centres and the competitive nature of officers are now of the view that the removal of the car park refund we on the commercial effectiveness of the leisure centres, to the extent of question the current business planning assumptions.
24,000		On Target

gical improvements and nd financial advice saving from £300k to

unlikely to be achieved in

dding services

d voluntary staff

g the introduction of new has slipped a little and will ase the refund of car park of factors including the f the leisure industry, yould impact adversely that it would bring into

wide communications activity 2014/15 C11.2 Improved procurement of Council 75,000 52,000 52,000 wide communications activity Fellects the fact that the potential impact of this non-achievement of this non-achievement of the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecast income (£23,000) from the selling of adverted to the inclusion of forecas			SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Ingrove afficiency 2015/17 Ref 15 Complementary Education Removed afficiency 2015/17 Ref 15 Education Psychiatogy - Spend to a directly DSC High Needs Funding 2015/17 Ref 15 Education Psychiatogy - 36,000 2015/17 Ref 16 Education Psychiatogy - 36,000 2015/17 Ref 17 Education Psychiatogy - 36,000 2015/17 Ref 16 Education Psychiatogy - 36,000 2015/17 Ref 17 Education Psychiatogy - 36,000 2015/17 Ref 17 Education Psychiatogy - 36,000 2015/17 Ref 17 Attendings maintenance - 52,000 2015/17 Ref 15 Attendings Welters Service - Improved efficiency in minerance Scheme 2015/17 Ref 15 Attendings Welter Service - Improved efficiency in advect psychiatogy - 36,000 2015/17 Ref 16 Attendings Welter Service - Intervice Intervice Intervice - Intervice Intervice - Intervice Intervice Intervice - Intervice Intervice Intervice - Intervice Intervice Interv	2015/17 Ref 78	the legal management department Removal of the	134,000			134,000		On Target
Ramicual J vacant position this existalish mode existalish mode is existalish mode is existalish mode is directed to DSG High Nodes Funding 25,000 Achieved 2015/17 Rel 1 School to be directed to DSG High Nodes Funding - Spend to be directed to DSG High Nodes Funding 36,000 Achieved 2015/17 Rel 1 DCATCH - The scheme has already diseasements & Monitoring - Spend to be directed to DSG High Nodes Funding 36,000 Achieved 2015/17 Rel 1 DCATCH - The scheme has already disease to new pupils. saving rollects colorist of pupils completing the programme 52,000 Achieved 2015/17 Rel 7 LEA playing fields maintenance - Improved directer in programme 52,000 Achieved 2015/17 Rel 7 Kinchance Viel Interventions. Increase income 50,000 Achieved 2015/17 Rel 7 School Standards and End Viel Interventions. Increase income 60,000 80,000 Saving achieved. 2015/17 Rel 7 School Standards and End Viel Interventions. Increase income 60,000 18,000 42,000 E16K unlikely to be achieved aslary costs 2015/17 Rel 7 School Scheight Schools Regulations and task of being Hass 60,000 18,000 42,000 E16K unlikely to be achieved aslary costs 2015/17 Rel 7 Schools Regulations Schools Regulations and task of being Hass 75,000	2015/17 Ref 10	C	12,000				12,000	Achieved
be directed to DSS High Needs Funding 2015/17 Rel 15 SEN Assessments & Monitoing - Spend to be directed to DSS - High Needs Funding 2015/17 Rel 17 DCATCH - the scheme has already closed to new pupils, saving reflexa cohorts of pupils completing the programme 2015/17 Rel 15 TOCATCH - the scheme has already closed to new pupils, saving reflexa cohorts of pupils completing the programme 2015/17 Rel 57 Attendance Welfare Service - Improved difficiency in maintenance scheme 2015/17 Rel 61 Sentermention, increase income 2015/17 Rel 61 School Standards and Effectiveness - Reduced elipbility or service interventions, increase income 2015/17 Rel 62 School Standards and Effectiveness - Reduced elipbility assessed at risk of being less assessed at risk of being less assessed at risk of being less well assessed at risk of being less well as anticipated that this saving will be achieved in the preactive as a proceeding and risk of being less well as anticipated that this saving will be achieved in the preactive as assessed at risk of being less well as anticipated that this saving will be achieved in the preactive as at virtual will be achieved in the preactive as a require as a virtual will be achieved in the preactive as at virtual will be achieved in the preactive method will be achieved in the preactive as at virtual will be achieved in the preactive as a at virtual will be achieved in the preactive as a at virtual will be achieved in the preactive as a at virtual virtual will be achieved the preactive as a at virtual	2015/17 Ref 14	Removal of vacant posts from the	51,000				51,000	Achieved
2015/17 Ref 15 SEN dispessments & Monitoring - Spend to be directed to DSP High Neads Funding 36,000 36,000 Achieved 2015/17 Ref 17 DCATCH - The scheme has already closed to new pupils, saving inflexis colours of pupils completing the programme 52,000 Achieved 2015/17 Ref 17 LEA playing fields maintenance - Improved administration of legal procedures. Reduced eligibility for sarvice interventions, Increases income 52,000 Achieved 2015/17 Ref 5 S Attendance Walfars Sarvice - Improved administration of legal procedures. Reduced eligibility for sarvice interventions, Increases income 60,000 60,000 Saving achieved. 2015/17 Ref 5 School Slandards and to school Switch are not in receptor statulory intervention, requining improvement or are assessed at risk of being less than and to cancer being wold achieved 60,000 18,000 42,000 £18K unikely to be achieved salary costs and to end review of achivity processes. 2015/17 Ref 6 Schools Regulatory Services-to mate controls and to end review of achivity processes. 10,896 10,896 It is anticipated that this saving will be achieved in the prescribed a wide communications activity wide communications activity 2015/17 Ref 75 Corporate Communications activity 75,000 52,000 23,000 The 2014/15 saving of E75,000 will not be achieved to the specific of od- wide communications activity 104,000 104,000	2015/17 Ref 15	be directed to DSG High Needs	25,000				25,000	Achieved
2015/17 Ref 12 CATCH - The scheme has already doaled on ewp uppls completing the programme scheme completing the programme 15,000 Achieved 2015/17 Ref 13 LEA playing fields maintenance - Improved efficiency in maintenance scheme completing the programme 52,000 Achieved 2015/17 Ref 16 School Standards and Economic scheme complexity in thervention. Increase income 50,000 Achieved 2015/17 Ref 67 School Standards and Econome compositions. Increase income 60,000 Saving achieved. 2015/17 Ref 61 School Standards and Effectivenenion. Increase income 60,000 Saving achieved. 2015/17 Ref 62 School Standards and Effectiveness - Reduction in the Local Authon'ty support provided to schools within are not in receipt of statutory intervention, requiring improvement or are assessed at fisk of being less 60,000 18,000 42,000 E18K unlikely to be achieved salary costs 2015/17 Ref 76 School Shaquards and Effectiveness - Reduction in the processes. 60,000 18,000 42,000 E18K unlikely to be achieved salary costs 2015/17 Ref 76 School Shaquards and processes. 60,000 10,896 It is anticipated that this saving will be achieved in the prescribed at wide communications activity policies, procedures and team restructure 10,896 It is anticipated that the potential impact of this non-achievement the inclusion of forecast in	2015/17 Ref 16	SEN Assessments & Monitoring - Spend to be directed to DSG	36,000				36,000	Achieved
Improved efficiency in maintenance scheme 2015/17 Ref 57 Attendance Welfare Service - 100,000 Improved administration of legal procedures. Reduced eligibility for service interventions. Increase income 50,000 Saving achieved. 2015/17 Ref 61 School Standards and Local Authority support provided to school with are not in receipt of statutory intervention, requiring improvement or are assessed at risk of being less. 60,000 18,000 42,000 £18K unlikely to be achieved salary costs 2015/17 Ref 62 Schools Regulatory Services-An and to and review of activity, policies, procedures and processes. 60,000 18,000 42,000 £18K unlikely to be achieved salary costs 2015/17 Ref 72 Schools Regulatory Services-An and to and review of activity, policies, procedures and processes. 60,000 18,000 42,000 £18K unlikely to be achieved in the prescribed a view of activity. 2015/17 Ref 73 Corporate Communications activity 10,896 It is anticipated that this saving will be achieved in the prescribed a view of processes. 2015/17 Ref 74 Corporate Communications activity 75,000 52,000 23,000 The 2014/15 saving of 275,000 will not be achieved. The 552,000 reflects the fact that the potential impact of this non-achievement in the inclusion of fore-ast income (223,000) from the selling of adve authority from Council 2015/17 Ref 74 Corporate Communication	2015/17 Ref 17	DCATCH - The scheme has already closed to new pupils, saving reflects cohorts of pupils	15,000				15,000	Achieved
Improved administration of legal procedures. Reduced eligibility for service interventions. Increase income 60,000 Saving achieved. 2015/17 Ref 61 School Standards and Effectiveness - Reduction in the Local Authority support provided to schools which are not in receipt of statutory intervention, requiring improvement or are assessed at risk of being less 60,000 18,000 42,000 £18K unlikely to be achieved salary costs 2015/17 Ref 62 Schools Regulatory Services-An eduction in the Local Authority support and processes. 60,000 18,000 42,000 £18K unlikely to be achieved salary costs 2015/17 Ref 62 Schools Regulatory Services-An eductory intervention, requiring improvement of activity, policies, procedures and processes. 60,000 18,000 42,000 £18K unlikely to be achieved salary costs 2013/14 C11.2 Improved procurement of Council wide communications activity 10,896 It is anticipated that this saving will be achieved in the prescribed a wide communications activity 2014/15 C11.2 Improved procurement of Council wide communications activity 75,000 52,000 23,000 The 2014/15 saving of £75,000 will not be achieved. The £52,000 reflects the fact that the potential impact of this non-achievement to the inclusion of of process income (£23,000) from the seligible of the inclusion of process authority from Council and the inclusion of process authority from Council 2015/17 Ref 76 Corporate Communications activity	2015/17 Ref 18	Improved efficiency in	52,000				52,000	Achieved
Effectiveness - Reduction in the Local Authority support provided to schools which are not in receipt of statutory intervention, requiring improvement or are assessed at risk of being less the acceleration of the sesses of the statutory intervention, requiring improvement or are assessed at risk of being less the acceleration of the sesses of the statutory intervention, requiring improvement or are assessed at risk of being less the acceleration of the sesses of the statutory intervention, requiring improvement or are assessed at risk of being less the acceleration of the sesses of the statutory intervention, requiring improvement of council processes. 2013/14 C11.2 Improved procurement of Council 2014/15 C11.2 Improved procurement of Council wide communications activity 2014/15 C11.2 Improved procurement of Council wide communications activity 2015/17 Ref 76 Corporate Communications Team - Deletion of vacant posts and Team restructure Use of One-Off Resources to Support the Budget Total Savings Requirement 29 158 646 3 070 050 2 178 550 8 333 996 15 576 050	2015/17 Ref 57	Improved administration of legal procedures. Reduced eligibility for service interventions. Increase	50,000				50,000	Achieved
2015/17 Ref 62 Schools Regulatory Services-An end to end review of activity, policies, procedures and processes. 60,000 18,000 42,000 £18K unlikely to be achieved salary costs 2013/14 C11.2 Improved procurement of Council wide communications activity 10,896 It is anticipated that this saving will be achieved in the prescribed a wide communications activity 2014/15 C11.2 Improved procurement of Council wide communications activity 75,000 52,000 23,000 The 2014/15 saving of £75,000 will not be achieved. The £52,000 reflects the fact that the potential impact of this non-achievement I the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000) from the selling of advert the inclusion of forecast income (£23,000	2015/17 Ref 61	Effectiveness - Reduction in the Local Authority support provided to schools which are not in receipt of statutory intervention, requiring improvement or are	60,000				60,000	Saving achieved.
 wide communications activity 2014/15 C11.2 Improved procurement of Council wide communications activity 2015/17 Ref 76 Corporate Communications Team - Deletion of vacant posts and Team restructure Use of One-Off Resources to Support the Budget Total Savings Requirement 29 158 646 3 070 050 2 178 550 8 333 996 15 576 050 Total Savings Requirement 	2015/17 Ref 62	Schools Regulatory Services-An end to end review of activity, policies, procedures and	60,000		18,000	42,000		£18K unlikely to be achieved salary costs
2014/15 C11.2 Improved procurement of Council wide communications activity 75,000 52,000 23,000 The 2014/15 saving of £75,000 will not be achieved. The £52,000 preflects the fact that the potential impact of this non-achievement in the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusion of forecast income (£23,000) from the selling of advect the inclusic the inclusion o	2013/14 C11.2	• •	10,896			10,896		It is anticipated that this saving will be achieved in the prescribed area
2015/17 Ref 76 Corporate Communications Team - Deletion of vacant posts and Team restructure Use of One-Off Resources to Support the Budget Total Savings Requirement 29 158 646 3 070 050 2 178 550 8 333 996 15 576 050	2014/15 C11.2	Improved procurement of Council	75,000	52,000		23,000		The 2014/15 saving of £75,000 will not be achieved. The £52,000 proj reflects the fact that the potential impact of this non-achievement has the inclusion of forecast income (£23,000) from the selling of advertisi
Support the Budget Total Savings Requirement 29,158,646 3,070,050 2,178,550 8,333,996 15,576,050	2015/17 Ref 76	Team - Deletion of vacant posts	104,000		104,000			Full saving unlikely to be achieved this year, as restructure process or
			930,000				930,000	
		• •	29,158,646	3,070,050	2,178,550	8,333,996	15,576,050	

projected overspend has been moderated by rtising space on s ongoing following

rea

SAVING	Red	Ambor
REQUIREMENT	Reu	Amber

SAVINGS UNABLE TO BE ACHIEVED FROM SPECIFIC SERVICE AREA BUT WILL BE ACHIEV

		-186,400	
Total Savings Requirement 2015/16 ie includes 12/13, 13/14 and 14/15 continuing	29,158,646	2,883,650	2,178,550

Green	Blue	Comment
VED FROM OTHER	AREA WI	THIN WHOLE OF SERVICE
186,400		The Adult Social Care budget has been reduced to reflect all savings forecasts and assumptions it is anticipated that the net budget will be mitigating the impact of the savings currently at significant risk of not
8,520,396 1	5,576,050	

s. Based on current e underspent so t being achieved